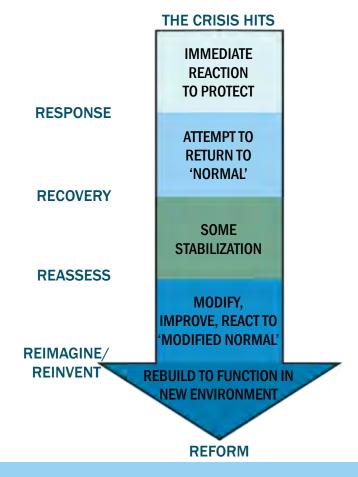


REBUILDING & REIMAGINING

DR. ANNY MORROBEL-SOSA

Vice President for Academic and Student Affairs University of Wisconsin System





LANDSCAPE OF HIGHER EDUCATION IN WISCONSIN





UW SYSTEM AT A GLANCE

- Enrollment: Approximately 170,000
- At 13 universities across 26 campuses
- Annual Budget: \$6 billion
- State Funding: \$1 billion
- Gifts, Grants and Contracts: \$1.9 billion
- Economic Impact: \$24+ billion annually
- Degrees Awarded: Nearly 37,000 annually
- The UW System provides a 23:1 return on state investment. UW System institutions also contribute to the richness of Wisconsin's culture and economy with groundbreaking research, new companies and patents, and boundless creative intellectual energy.
- · wisconsin.edu

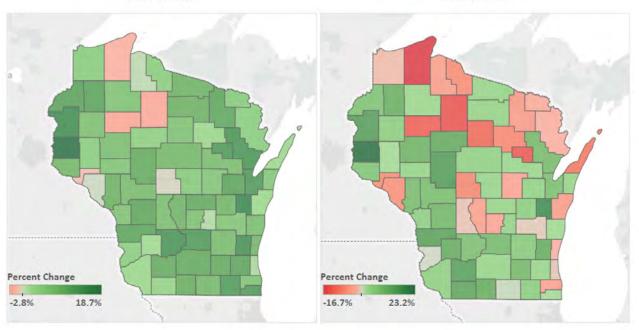


DEMOGRAPHICS REGIONAL TRENDS WITHIN WISCONSIN

Percent Change in Total Population 2015 to 2025

Percent Change in 15-24 Population 2015 to 2025

General population growth, but regional differences in 15-24 population

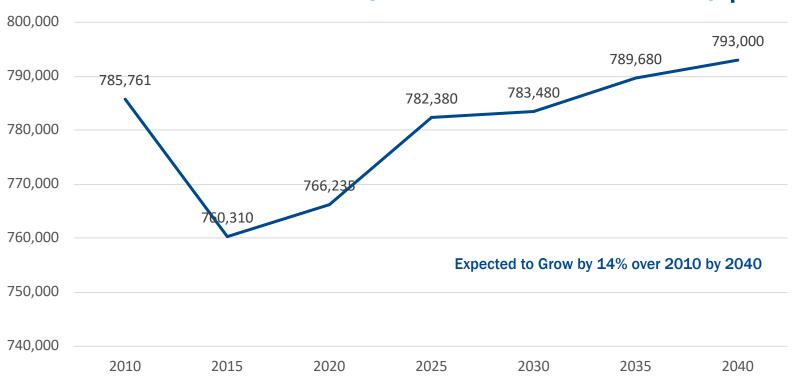


Source: Wisconsin Department of Administration, County Age-Sex Population Projections



WISCONSIN POPULATION PROJECTIONS:

COLLEGE-ELIGIBLE (AGE 15-24 POPULATION)





WI HIGH SCHOOL GRADUATES

Population	2016	2020	2021	2022	2023	2024
Total	64,803	64,065	63,378	65,518	65,298	65,665
African American – Public	4,783	4,180	4,048	4,076	4,030	4,120
American Indian – Public	638	584	573	567	564	555
Asian/Pacific Isl Public	2,188	2,323	2,403	2,511	2,558	2,604
Hispanic/Latino(a) - Public	5,380	5,950	6,261	6,448	6,629	7,067
Two or More Races – Public	1,310	2,031	2,226	2,694	3,145	3,728
White - Public	45,535	43,951	43,878	44,256	43,389	42,627
Total - Private	4,969	5,047	4,989	4,967	4,983	4,963

Historical participations rates by race/ethnicity can be found at https://www.wisconsin.edu/accountability/access/?storypoint=5

High school graduate projections (overall totals as well as forecasts by race/ethnicity) can be found at https://www.wisconsin.edu/education-reports-statistics/reports-by-topic/wisconsin-high-school-graduate-projections/



"NEW" TRADITIONAL STUDENTS

The population with some college but no degree is important

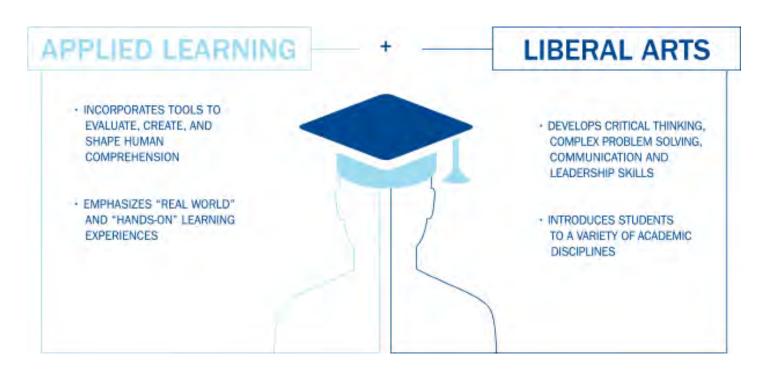
- · College credit—but no degree and not enrolled
 - ~800,000 Wisconsinites
 - ~36,000,000 Americans
- Return to college and graduate
 - ~4,000 Wisconsinites per year
 - ~235,000 Americans per year
- "There are so many more potential completers out there who still haven't found the path back or the program or the support... they need." – Doug Shapiro, research director for the National Student Clearinghouse Research Center



POLYTECHNIC LANDSCAPE

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

THE POLYTECHNIC BLEND



THE UW-STOUT POLYTECHNIC BLEND



CAREER FOCUS

Offering a comprehensive curriculum that prepares graduates for professional careers.



ONE OF THE LARGEST CAREER CONFERENCES IN THE MIDWEST



EMPLOYED OR CONTINUING EDUCATION



APPLIED LEARNING

Blending theory with practice to produce innovative solutions to real-world problems.



3X MORE LABS
THAN CLASSROOMS



STUDENTS
PARTICIPATE IN
EXPERIENTIAL
LEARNING



COLLABORATION

Working closely with business, industry and other educational institutions to benefit students and grow the economy.



OVER 550 businesses and non-profits PROVIDE Exceptional Paid Co-Op And internship Opportunities

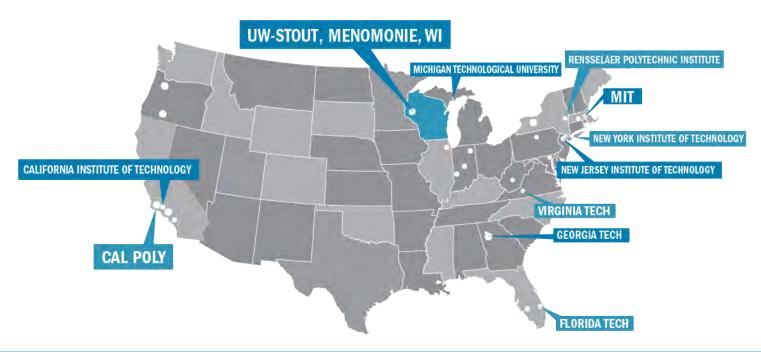


OF PROGRAMS HAVE ADVISORY COMMITTEES INC. PROFESSIONAL EMPLOYERS

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

OUR POLYTECHNIC PEERS

Only 3% of U.S. universities have a polytechnic designation and include universities such as:





INNOVATION IS NEEDED

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

IT'S TIME TO DO THE VUCA FLIP

Volatility
Uncertainty
Complexity
Ambiguity



IT'S TIME TO DO THE VUCA FLIP

Vision
Understanding
Clarity
Agility



ESTABLISHING DISTINCTIVENESS

UW-Stout as the Midwest's Polytechnic

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

INSTITUTIONAL DISTINCTIVENESS

(ACCESS, EXCELLENCE, RELEVANCE)





ACADEMIC PROGRAMMING

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

PRIORITIZE FOR DISTINCTIVENESS



Leadership – will and commitment to a vision



Data – as single source of truth; accurate and reliable



Broad Participation
Among Key Stakeholders



Trustworthy
Process – transparent,
comprehensive

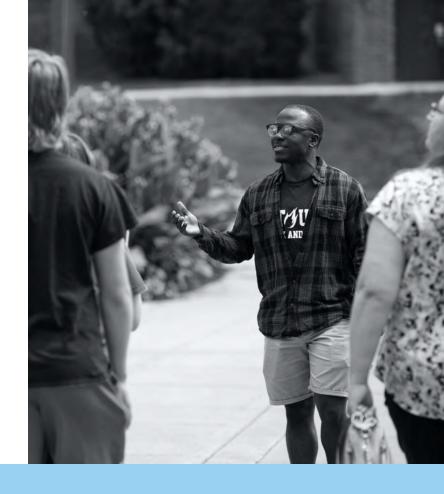
KEY ELEMENTS FOR PROGRAM DISTINCTIVENESS

- Essentiality/Centrality to Mission
- Market Demand external, internal
- Program Support and Staffing Capacity
- Program Quality
- Program Size, Scope, and Productivity
- Revenue, Expenditures
- Opportunity Analysis



UNBUNDLING COLLEGE?

- New/different programmatic offerings transdisciplinary, stackable micro-credentials, nano-degrees, digital badges, competency-based learning
- Academic calendar/credit hour
 - Semester, trimester, quarter, other
 - Flexible entry points, allow for work, internships, co-op opportunity
 - Three-year baccalaureate degrees, 4+1 or 3+2 master/professional degrees
- · Multiple, flexible modes of delivery
 - Residential, Face-to-face
 - Technology-integrated (online), hybrid
- WI Learning Education Network: 'Education Passport'
 - pK → College → Work
 - Work = Job1 \rightarrow Job2 \rightarrow ... \rightarrow Job?



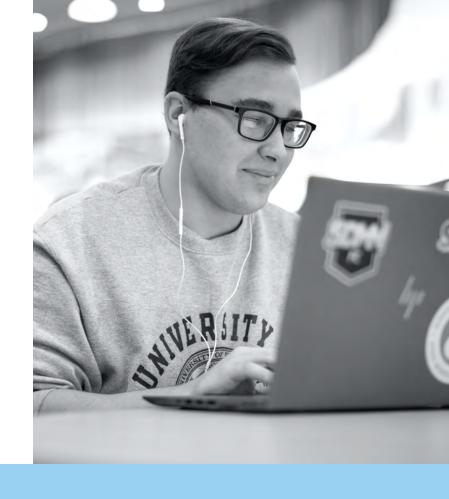
STUDENT-CENTERED LEARNING EXPERIENCE

Academic and Student Affairs

FOCUS 2030 UNIVERSITY OF WISCONSIN-STOUT

THE STUDENT-CENTERED LEARNING EXPERIENCE

- Student Success Co-curricular, Advising, Residence Life,
 Student Clubs and Organizations, Athletics
- Inclusive Excellence and Diversity
- Student Wellness Behavioral/Mental Health Support
- Academic Success Academic Advising, Retention, Graduation, Career Services
- Experiential Learning Opportunities Internships, Co-op, Field Experiences, Study Abroad
- Alumni Network, Industry and Business partners
- Continuing Education/Lifelong Learning
- Partnership Alumni; Industry, Business and Non-profit Partners; Advisory Committees; Community



STRATEGY VISIONING QUESTION

Considering the discussion of innovation, and the context provided, how do we establish ourselves as a preeminent, comprehensive polytechnic?

